Garden River First Nation Consolidated Financial Statements For the year ended March 31, 2021

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# Garden River First Nation Management's Responsibility for Financial Reporting March 31, 2021

The accompanying consolidated financial statements and supplementary financial information schedules of the Garden River First Nation are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The First Nation Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Garden River First Nation and meet when required.

Chief Executive Office



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## Independent Auditor's Report

#### To the Chief and Council of Garden River First Nation

### Opinion

We have audited the consolidated financial statements of Garden River First Nation and it's subsidiaries (the Group), which comprise the consolidated statement of financial position as at March 31, 2021 and the consolidated statements of operations, changes in net financial assets (debt) and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2021, and its consolidated results of operations, its consolidated changes in net financial assets (debt) and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Qualified Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We were not able to observe the counting of the gravel inventories at the beginning or end of the of the year or satisfy ourselves concerning those inventory quantities by alternative means. Since opening inventories affect the determination of the results of operations and cash flows, we were unable to determine whether adjustments to the results of operations and cash flows might be necessary for 2021, nor were we able to determine the impact on assets. Our audit opinion on the financial statements for the year ended March 31, 2021 is modified accordingly because of the possible effects of this limitation in scope.

The First Nation was unable to provide satisfactory audit evidence with respect to the completeness or existence of hours worked between April 1, 2020 and October 17, 2020 due to a lack of timesheets as a result of a changeover in their payroll system. Accordingly, we were unable to confirm or verify by alternate means that all payroll expenses of the First Nation have been properly recorded for that time period. As a result, we were unable to determine whether any adjustments might be necessary to payroll and accumulated surplus for the year ended March 31, 2021.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

## **Independent Auditor's Report** (continued)

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the Group to express an opinion on the consolidated
  financial statements. We are responsible for the direction, supervision and performance of
  the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BNO Comple CCP

Chartered Professional Accountants, Licensed Public Accountants Sault Ste. Marie, Ontario December 2, 2022



## **Garden River First Nation Consolidated Statement of Financial Position**

March 31	2021	2020
Financial assets		
Cash and short term securities (Note 9)	\$ 24,095,319	\$ 17,619,998
Accounts receivable	5,867,409	4,096,717
Due from the Community Trust (Note 5)	153,106	106,799
Due from Indigenous Services Canada (Note 12)	93,385	101,154
Inventories held for sale	55,555	104,714
Investments in subsidiaries (Note 2)	3,596,215	2,952,061
Trust Funds held by Federal Government (Note 8)	514,981	1,891,231
	34,375,970	26,872,674
Liabilities		
Accounts payable	8,433,378	5,847,759
Due to Province	298,024	104,934
Deferred revenue (Note 3)	8,371,644	5,434,643
Post employment retirement benefits (Note 4)	28,517	28,636
Long term debt (Note 6)	9,874,807	10,312,121
•	27,006,370	21,728,093
Net financial assets (debt)	7,369,600	5,144,581
Non-financial assets		
Tangible capital assets (Schedule 1)	26,323,086	25,637,868
Prepaid expenses and inventory of supplies	131,780	185,717
	26,454,866	25,823,585
Accumulated surplus (Note 7)	\$ 33,824,466	\$ 30,968,166

On behalf of Council

**Chief Executive Officer** 

# Garden River First Nation Consolidated Statement of Operations

For the year ended March 31		Budget	 2021	 2020
Revenue				
•	\$	10,612,992	\$ 15,380,891	\$ 12,528,163
Canada		5,077,588	2,155,795	12,603,470
Ontario		2,639,744	2,829,470	12,526,844
Other Aboriginal organizations		2,785,307	2,930,674	2,811,926
Garden River First Nation trusts		22,660	271,394	239,295
OFNLP		1,323,195	1,488,152	1,516,297
Interest and other revenue		1,876,437	2,567,753	2,206,798
User fees, rental income, sales,		17 405 444	0.407.500	4E 000 E04
fund raising and gravel royalties FHIT (Note 8)		17,405,411	9,187,590	15,929,564
FIII (Note 6)	_		 23,750	 44,475
·		41,743,334	36,835,469	60,406,832
Due (to) from Indigenous Services Canada		-	(7,770)	(53,863)
Due (to) from other funders	_		(208,188)	 (16,471)
		41,743,334	36,619,511	60,336,498
Expenses				
Social and family services		4,767,778	4,959,710	4,481,528
Administration, lands and economic development		2,349,272	2,200,719	12,704,603
Education		7,632,516	8,426,695	8,971,063
Operations and maintenance		2,031,363	2,462,974	2,589,099
Housing development		3,470,809	1,783,460	1,715,240
Medical and other health services		4,351,892	4,776,763	4,345,504
Enterprises		15,425,940	8,341,426	15,088,841
Other		1,901,072	1,455,618	1,872,212
		41,930,642	34,407,365	51,768,090
		(187,308)	 2,212,146	 8,568,408
Annual surplus from enterprises				
Construction Equipment Co. (Sault) Inc.		_	618,168	283,386
2104298 Ontario Inc		_	25,986	24,854
210 1200 Official mo	_		20,000	21,001
	_	· -	644,154	 308,240
Annual surplus		(187,308)	2,856,300	8,876,648
Accumulated surplus, beginning of year		30,968,166	 30,968,166	22,091,518
Accumulated surplus, end of year	\$	30,780,858	\$ 33,824,466	\$ 30,968,166

## **Garden River First Nation** Consolidated Statement of Change in Net Financial Assets (Debt)

For the year ended March 31	r the year ended March 31 Budget 2					
Annual surplus	\$	(187,308)	2,856,300	\$	8,876,648	
Acquisition of tangible capital assets		(596,909)	(2,582,691)		(2,530,916)	
Amortization of tangible capital assets		-	1,890,907		1,657,207	
Gain or loss on disposal of tangible capital assets		-	6,566		(67,129)	
Proceeds on sale of tangible capital assets		-	-		82,000	
Prepaid expenses and inventory of supplies		<u> </u>	53,937		(102)	
Net change in net financial assets (debt)		(784,217)	2,225,019		8,017,708	
Net financial assets (debt), beginning of year		5,144,581	5,144,581		(2,873,127)	
Net financial assets, end of year	\$	4,360,364	\$ 7,369,600	\$	5,144,581	

# Garden River First Nation Consolidated Statement of Cash Flows

For the year ended March 31		2021	 2020
Cash flows from operating activities Annual surplus Items not involving cash	\$	2,856,300	\$ 8,876,648
Net income - Construction Equipment Co. (Sault) Inc. Net income - 2104298 Ontario Inc. Amortization		(618,168) (25,986) 1,890,907	(283,386) (24,854) 1,657,207
Gain on disposal of asset	_	6,566	(67,129)
Changes in non-cash working capital balances		4,109,619	10,158,486
Accounts receivable Due to/from Indigenous Services Canada Inventory for resale		(1,770,692) 7,769 49,159	(1,468,335) (162,466) (55,582)
Due to/from Community Trust Accounts payable Deferred revenue		(46,307) 2,778,709 2,937,001	767 3,325,199 2,659,063
Prepaid expenses and inventory of supplies Post retirement benefits Trust Funds held by Federal Government		53,937 (119) 1,376,250	(102) (126) 1,455,524
Trust I unus field by I ederal Government	_	9,495,326	15,912,428
Cash flows from capital transactions Acquisition of tangible capital assets Proceeds from sale of capital assets	_	(2,582,691)	(2,530,916) 82,000
•	_	(2,582,691)	(2,448,916)
Cash flows from financing activities Bank operating line of credit		-	(121,272)
Long term debt repaid		(437,314)	 (532,886)
	_	(437,314)	 (654,158)
Increase in cash		6,475,321	12,809,354
Cash, beginning of year	_	17,619,998	4,810,644
Cash, end of year	\$	24,095,319	\$ 17,619,998

### March 31, 2021

### 1. Summary of significant accounting policies

a) Basis of accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board.

b) Reporting entity

The Garden River First Nation reporting entity includes the First Nation government and all entities that are controlled by the First Nation.

c) Principles of consolidation All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of a government business enterprise, which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations accounted for on a modified equity basis include:

- 2104298 Ontario Inc.
- Construction Equipment Co. (Sault) Inc.

Under the modified equity method of accounting, only Garden River First Nation's portion of the enterprise's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the enterprise that are different from those of the First Nation, and inter-organizational balances and transactions are not eliminated.

d) Cash and short term securities

The First Nation's bank accounts and short term deposit receipts are maintained at two financial institutions.

e) Inventories for resale Inventories of supplies and goods available for resale are recorded at the lower of cost and net realizable value.

f) Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing in the year the asset is available for productive use as follows:

15 years Land improvements 20 to 40 years **Buildings** 15 to 45 years Infrastructure Vehicles 7 years 10 to 20 years Machinery and equipment

In the year of acquisition tangible capital assets are amortized at one-half the above rates.

Tangible capital assets under construction, development or that have been removed from service are not amortized until they are available to be put into service.

### March 31, 2021

### 1. Summary of significant accounting policies (continued)

### g) Pension plan

Garden River First Nation provides a defined contribution plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount whereby the employer matches that paid by the employee.

### h) Revenue recognition

Revenue is recognized in the period in which the transactions or events occurred that gave rise to the revenue. All revenue is recorded on an accrual basis.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the external contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

### i) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

### 2. Investments in subsidiaries

Garden River First Nation accounts for its investments in Construction Equipment Co. (Sault) Inc. and 2104298 Ontario Inc. by the modified equity method. The equity method initially records the investment at cost and then is increased or decreased by the First Nation's prorata share of income or loss and is reduced by distributions received.

### March 31, 2021

2.	Investments in subsidiaries (continued)				
			2021		2020
	Construction Equipment Co. (Sault) Inc.:				
	Issued common shares - 100	\$		\$	502
	Capital contributions		117,942		117,942
	Accumulated surplus		3,040,940		2,422,772
			3,159,384		2,541,216
	Advances receivable, interest free		198,052		198,052
		_	3,357,436		2,739,268
	2104298 Ontario Inc.:				
	Issued common shares - 1		1		1
	Accumulated surplus		221,204	_	195,218
			221,205		195,219
	Advances receivable, interest free	_	17,574		17,574
		_	238,779		212,793
		\$	3,596,215	\$	2,952,061

Financial information for the year ended March 31, 2021 is as follows:

		2104298 Ontario Inc 9	50%
2021	2020	2021	2020
\$ 13,914,370	\$ 11,775,691 \$	846,258 \$	851,614
7,595,603	6,693,259	403,848	461,176
11,252,828	8,436,489	104,805	107,846
1,236,335	566,772	51,972	49,707
	2021 \$ 13,914,370 7,595,603 11,252,828	\$ 13,914,370 \$ 11,775,691 \$  7,595,603 6,693,259 11,252,828 8,436,489	Equipment Co. (Sault) Inc - 50%       Ontario Inc 9         2021       2020       2021         \$ 13,914,370       \$ 11,775,691       \$ 846,258         7,595,603       6,693,259       403,848         11,252,828       8,436,489       104,805

### 3. Deferred revenue

Deletion revenue	Ma	Balance arch 31, 2020	)	Funding Received 2021	Revenue Recognized 2021	Mar	Balance ch 31, 2021
Indigenous Affairs Health Canada Province of Ontario North Shore Tribal Council Union of Indians Other	\$	3,450,928 1,230,030 258,322 312,419 163,897 19,047	\$	19,648,545 - 2,829,470 2,370,495 785,628 221,225	\$ 15,762,515 1,230,030 2,959,645 2,330,383 538,741 97,048	\$	7,336,958 - 128,147 352,531 410,784 143,224
	\$	5,434,643	\$	25,855,363	\$ 22,918,362	\$	8,371,644

## March 31, 2021

### 3. Deferred revenue (continued)

Deferred re	evenue by	program	is as	follows:
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• • •	
Social and family support Niigaaniin - Administration Ontario Works Day Care - Other Activities Day Care Transformation	\$ 66,603 12,483 410,783 128,147
Administration, lands and economic development Aboriginal Community Energy Plan Band Support - COVID 19 Government - Bylaw Process Magino Mine	96,856 39,223 69,198 75,000
Education Special Education New Path Proposals Reginal Education Agreements Private School Mentored Work Experience Support & Ancillary Jordan's Principal	102,617 199,618 72,013 571,118 453,840 373,723 1,138,345
Health Services Health transfer programs	2,129,842
Community based prevention services Human Rights Tribunal Community Well Being	36,489 256,011 221,748
Housing Housing Capacity - Governance Capital Construction Planning and Design	24,952 893,801 657,563
Other NSTC Job Training NSTC Job Development	49,560 223,885
Golf Resorts Golf Memberships CMHC	59,434 8,792
	\$ 8,371,644

### March 31, 2021

### 4. Post employment and retirement benefits

Employees are eligible to participate in a defined contribution pension plan. Employer contributions totaled \$331,094 (2020 - \$291,442) and were fully expensed.

On February 28, 2012 Garden River First Nation approved a retirement policy in recognition of employees hired prior to 1997. The policy allows employees hired before 1997 and who have had no break in employment, may upon meeting specific retirement criteria, become entitled to two week's pay at their current rate, for every continuous year of service prior and up to 1997.

The liability for these accumulated weeks, to the extent that they have vested and could be taken in cash by an employee on retirement amounted to \$28,517 (2020 - \$28,636) at the end of the year.

### 5. Garden River First Nation Community Trust

The funds are advanced to the First Nation as a beneficiary of the Trust and are subject to the Trust provisions governing the disbursement of such funds.

### March 31, 2021

6.

Long term debt			
		2021	2020
CMHC rental housing mortgages Canada Mortgage and Housing Mortgages, payable in blended monthly payments ranging from \$978 to \$6,087, including interest at various rates from 0.27% to 2.69%, renewals on various dates from 2021 to 2026, secured by Ministerial guarantees by the Indigenous Services Canada	\$	7,176,603	\$ 7,838,620
Canada Mortgage and Housing, loan advances		628,651	345,773
Bank loans Royal Bank term loan, repayable \$824 monthly plus interest at 3.53%, due November 2021		6,504	15,994
Royal Bank term loan, repayable \$12,455 monthly including interest at 4.77%, due September 11, 2022		212,869	348,612
Royal Bank term loan, repayable \$6,280 per month including interest at 3.76%, secured by automotive equipment, due November 2021		51,229	123,184
Royal Bank term loan, repayable \$16,740 monthly including interest at 3.12%, due September 17, 2022		1,324,903	1,479,334
Royal bank line of credit		5,000	-
Royal Bank term loan, repayable \$1,044 monthly including inte at 4.904%, secured by equipment due December 2022	rest	20,959	32,154
Royal Bank demand loan, repayable \$35,735 monthly plus interest at 2.45% due January 2022.		349,442	-
Equipment loans Nissan loan, repayable in 60 monthly payments \$540, including interest at 5.79%, secured by equipment		25,656	30,500
Ford loan, repayable \$670 monthly interest free, due April 2022, secured by equipment		8,710	16,751
Ford loan, repayable \$644 monthly including interest, at 0.99%, due April 2025, secured by equipment		32,927	40,289
Ford loan, repayable \$826 monthly including interest, at 0.99%, due April 2024, secured by equipment		31,354	40,910
	\$	9,874,807	\$ 10,312,121

Interest paid on long term debt during the year amounted to \$177,274 (2020 - \$185,975). Assuming renewal on comparable terms, principal payments required on long term debt for the next five years and thereafter are due as follows:

\$	1,421,658
	943,977
	858,878
	869,627
	644,140
_	5,136,527
\$	9,874,807
	\$ 

### March 31, 2021

7.	Accumulated surplus	2021		2020
	Reserves set aside for specific purposes by Chief and Counc	:il:		
	Working capital \$	5,343,646	\$	5,343,646
	Education - feathers fund	64,377	•	64,377
	GRFN initiatives	7,273		7,273
	Post secondary	631,238		482,124
	Private school - AIM curriculum	298,070		298,070
	Daycare	4,477		4,477
	Housing demonstration	67,442		67,442
	Lands department	(132,927)		(132,927)
	NSTC - MOU	32,978		32,978
	Great lakes brushing	48,245		48,245
	Economic development - AITC	5,072		5,072
	Road capital	9,488		9,488
	Community building capital	121,840		121,840
	Housing - non-social	31,332		31,332
	Food bank / Christmas Cheer	128,461		40,764
	Fundraising committee	-		1,317
	Gravel operations	•		50,000
	OFNLP	751,171		751,171
	OFNLP - future generations	281,012		281,012
	OFNLP - 2008 Limited partnership agreement	1,679,570		1,220,310
	Education capital building	45,044		45,044
	Grader operations	10,000		10,000
	Community Trust - addition AIM	12,780		12,780
	Annual golf classic	11,739		11,739
	Western boundary	46,607		46,607
	Education vans	147,656		100,754
	Lands and trust	67,153		-
	Library	14,718		6,551
	Public works fleet	140,270		140,270
	Membership	22,148		22,148
	Forestry preservation	19,188		17,389
	School of medicine	20,614		20,614
	Niigaaniin van	1,715		1,715
	Bingo	36,000		36,000
	CHRT	50,752		33,852
	Dialysis	74,853		74,853
	ONFFS	41,104		41,104
	Little NHL	7,973		7,973
	National Aboriginal Day	2,100		2,100
	Renovations	162,311		162,311
	Fire dept fundraising	_,		2,300
	Ojibway Park	2,951		2,951
	Tobacco Distribution	110,095		45,095
	Western Boundary Settlement	8,304,918		8,280,318

### March 31, 2021

7.	Accumulated surplus (con	tinue	ed)						
	,						2021		2020
	December founder								
	Reserve funds: Health Canada - moveable a	isse	t reserve				323,621		323,621
	Canada Mortgage and Hous						204,024		238,281
	Squirrel Island	9	oorporador.				95,034		95,034
	Funds Held in Trust						3,192,132		2,844,311
						_	22,540,265		21,353,726
	Equity in tangible capital ass	ets					16,453,314		15,325,785
	General surplus (deficit)						(9,163,484)		(10,341,503)
	Equity in enterprises (exclud	es a	dvances rec	eiva	ble)		3,440,687		2,796,534
	Unfunded expenditures to be				,		(114,406)		(164,406)
	Community Trust						153,106		106,799
	Funds held in trust by Feder	al G	overnment				514,981		1,891,231
	•					_	33,824,463	æ	30,968,166
						Ψ_	33,024,403	Ψ	30,300,100
	Allocation of annual surple	us (	deficit):						
	Reserves					\$	1,186,539	\$	8,849,398
	Equity in tangible capital ass	ets					1,127,529		1,433,024
	General surplus (deficit)						1,178,022		(307,723)
	Equity in enterprises						644,153		308,240
	Unfunded expenditures to be	e red	covered in fu	ture			50,000		50,000
	Community trust reserve						46,307		(767)
	Funds held in trust						(1,376,250)		(1,455,524)
						\$	2,856,300	\$	8,876,648
	Unfunded liabilities to be	reco	vered in fut	ure	years are as	fol	ows:		
	Public works automotive equ	uipm	nent			\$	114,406	\$	164,406
	The Public works automot Works contracts and other r			Imol	unts are to b	e r	ecovered fro	m	future Public
8.	Trust Funds held by Fede	ral (	overnment						
٥.	act and now by today	4			A al alta:		lithe almost the le		
		Ma	arch 31, 2020	)	Additions 2021	V	/ithdrawals 2021	Ma	rch 31, 2021
		ivic	1011 0 1, 2020		2021		2021		01, 2021
	Revenue	\$	356,585	\$	23,750	\$	_	\$	380,335
	Capital	•	1,534,646	•	,		(1,400,000)	•	134,646
	÷	_	.,,-			_			

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Section 63 to 69 of the Indian Act.

23,750 \$ (1,400,000)

514,981

\$ 1,891,231 \$

### March 31, 2021

9.

. Cash and short term securities	2021	2020
Cash Short term securities	\$ 22,217,287 \$ 1,878,032	15,741,966 1,878,032
	\$ 24,095,319 \$	17,619,998

Cash is represented by deposits at financial institutions and cash amounts on hand at year end.

Short term securities is represented by an investment in guaranteed investment certificates with a maturity dates ranging from August 2021 to September 2021 and an interest rates of 2.12% - 2.19%.

All interest earned from the investments is recorded under the accrual method and is included in interest income.

### 10. Credit facilities

The First Nation has a \$500,000 operating line of credit bearing interest at prime plus 1%. As at March 31, 2021, a balance of \$5,000 was outstanding on this credit facility.

The First Nation has a \$200,000 operating line of credit for Bingo Hall operations bearing interest at prime plus 1%. As at March 31, 2021, a balance of \$NIL was outstanding on this credit facility.

The First Nation has a \$2,000,000 revolving lease line of credit by way of leases bearing interest at 4%. As at March 31, 2021, a balance of \$421,630 was outstanding on this credit facility.

The above credit facilities and the demand instalment loan are secured by Band Council Resolution, \$300,000 guaranteed investment certificate and a general security agreement constituting a first security interest in all assets of the Borrower except real property.

#### 11. Commitments

The First Nation has entered into agreements to lease office and golf course equipment and solar panels for various periods until 2024. Minimum lease payments for each of the next four years are as follows:

2022	\$ 90,788
2023	\$ 82,345
2024	\$ 30,602
2025	\$ 16,185

### March 31, 2021

### 12. Indigenous Services Canada funding

The Garden River First Nation has a contribution arrangement with Indigenous Services Canada (ISC). The funds are used by the First Nation to administer its operations and provide service to its members in accordance with the terms of the funding arrangement.

The following is a reconciliation of funding provided:

ISC revenue per consolidated statement of operations Less: Deferred revenue, beginning of year Add: Deferred revenue, end of year	\$ 15,380,891 (3,069,304) 
	\$ 19,648,545
Indigenous Services Canada funding per confirmation report	\$ 19,648,545
Amounts due (to) / from ISC: - Tuition - 2014/15 and prior - Tuition - 2015/16 - Tuition - 2017/18 - Repayable to funder Homemakers (adult care)	\$ (44,568) - 148,973 (5,673) (5,347)
	\$ 93,385

### March 31, 2021

#### 13. Youth trust accounts

As part of the Western Boundary Settlement there was a one time "per capita" distribution to the members of \$7,808,195. For those members who were under the age of 18 at the date of distribution, these monies are held by The Garden River First Nation Boundary Claim Settlement until such time as the member reached the age of 18. These monies will be distributed to the members as they achieve the age of 18 at the principal amount plus interest calculated at the bank rate plus one percent.

### 14. Contingencies

### Loan guarantees

The First Nation has an agreement with the Royal Bank under the First Nation on Reserve Loan Program providing for an aggregate credit facility in the amount of \$10,000,000 for qualified members of Garden River First Nation. The First Nation must guarantee the full amount of the loan, however in the event the First Nation transfers for fair market value the building or improvement in respect of which the loan was made and the fair market value is less than the amount paid by the First Nation to the Bank under the guarantee, the Bank shall reimburse to the First Nation 20% of the shortfall as subject to the provisions in the loan agreement. As of March 31, 2021 the First Nation has guaranteed loans in the amount of \$5,209,700.

The First Nation has an agreement with the Bank of Montreal under the First Nation on Reserve Loan Program providing for an aggregate credit facility in the amount of \$3,900,000 and \$250,000 under the First Nation on Reserve Renovation Loan Program for qualified members of Garden River First Nation. As of March 31, 2021 the First Nation has guaranteed loans in the amount of \$2,630,421.

The Garden River First Nation also has guaranteed housing program loans on behalf of various band members and is contingently liable to the Deposit Insurance Corporation of Ontario if band members default. As at March 31, 2021 the balance of loans outstanding is \$260,000.

The First Nation has provided a guarantee in the amount of \$507,500 in favour of the Bank of Montreal on behalf of the Robinson Huron Treaty Ojibewa (Anishinabe). This represents 7% of the total loan of \$7,250,000 being guaranteed by 21 participating First Nation Communities that are settlors and beneficiaries of the Robinson Huron Treaty Trust.

#### Litigation

Subsequent to year end, Garden River First Nation has successfully defended a defamation claim. The Plaintiff has now appealed the summary judgement decision to the Ontario Court of Appeal. Management believes that GRFN will be successful on the appeal and will not have to pay any damage award or costs to the plaintiff.

There is a claim for a Canada Human Rights tribunal complaint, however the outcome is not presently determinable.

### March 31, 2021

### 15. Segmented information

The Garden River First Nation is a diversified government institution that provides a wide range of services to its members, including education, infrastructure maintenance, medical and other health services, administration, capital, enterprises and other services. For management reporting purposes the First Nation's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

### Social and family services

This department is responsible for administering programs focusing on improving the lives of members and families of the First Nation, including social assistance, funeral and adult care policies, and as well, providing services directed towards members including day care and employment support initiatives.

### Administration, lands & trusts and economic development

The administration department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of chief and council. This department also oversees economic development programs within the community.

#### Education

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

### Operations and maintenance

The infrastructure department provides public services that contribute to community development and sustainability through the provision of operating services such as roads, water and sanitation, fire protection, electrical and community buildings.

### Housing development

This department oversees construction and renovation of housing in the community and as well, operates the CMHC projects and other band-owned homes.

### Medical and other health services

The community wellness department provides a diverse bundle of services directed towards the well-being of members including such activities as long term care, medical transportation, pre-natal and early childhood care, nursing, health representation, traditional healing, family violence prevention and many other smaller programs designed to enhance the health of members.

### **Enterprises**

Band operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These activities could include income generated from renting out band-owned equipment, lease income and other projects from time to time.

#### Other services

The First Nation provides a wide array of other services, including youth employment projects, forestry, library, spiritual, cultural and recreation activities.

### March 31, 2021

### 15. Segmented information (continued)

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

Expenses are grouped based on object. Contracted services include items such as professional fees, telephone, utilities, insurance, repairs and maintenance, advertising and subcontracts. Rentals and financial expenses includes items such as rent, equipment rental and interest and bank charges.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies. For additional information see Schedule 2 - Consolidated Segment Disclosure.

### 16. Comparative figures

The comparative amounts presented in the financial statements have been restated to conform to the current year's presentation.

### 17. Budget

The budget adopted by the First Nation was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget figures anticipated use of reserves to reduce current year expenditures. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense, and expensed principal payments of debt. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the budget adopted by the First Nation with adjustments as follows:

Budget deficit for the year	\$ (1,940,051)
Add:	
Capital expenditures	605,853
Principal portion of loan payments	1,146,890
Budget surplus per statement of operations	\$ (187,308)

# Garden River First Nation Schedule 1 - Consolidated Tangible Capital Assets

For the year ended March 31, 2021

		Land	Land Improve- ments	Buildings	Machinery and Equipment		Vehicles	Infrast	ructure	 onstruction n Progress		Total
Cost, beginning of year	\$	2,666,993	\$ 2,753,744	\$ 28,241,251	\$ 6,997,178 \$	2	2,528,240	\$ 11,5	76,392	\$ 345,773	\$ 55,	,109,571
Additions		•	-	93,627	96,177	2	2,110,009	-	-	282,878	2,	,582,691
Disposals	_	-	•	-	 <u> </u>		(30,645)					(30,645)
Cost, end of year	_	2,666,993	2,753,744	28,334,878	 7,093,355	4	,607,604	11,5	76,392	 628,651	57,	,661,617
Accumulated amortization, beginning of year		-	815,504	13,778,497	4,579,684	1	,461,660	8,8	36,358	-	29,	,471,703
Amortization		-	74,087	858,881	338,522		405,175	2	14,242	•	1,	,890,907
Disposals	_	-	 <u> </u>	•	 		(24,079)		•	 -	•	(24,079)
Accumulated amortization, end of year	_		889,591	14,637,378	 4,918,206	1	,842,756	9,0	50,600	 	31,	,338,531
Net carrying amount, end of year	\$	2,666,993	\$ 1,864,153	\$ 13,697,500	\$ 2,175,149	\$ 2	2,764,848	\$ 2,5	25,792	\$ 628,651	\$ 26,	,323,086

The net book value of tangible capital assets not being amortized because they are under construction/development or have been removed from service is \$628,651 (2020 - \$345,773).

The First Nation holds various works of art and historical treasures. These items are not recognized as tangible capital assets in the financial statements because a reasonable estimate of the future benefits association with such property cannot be made.

# Garden River First Nation Schedule 1 - Consolidated Tangible Capital Assets (continued)

For the year ended March 31, 2020 (comparative figures)

		Land	Land Improve- ments	Buildings	Machinery and Equipment	Vehicles	Infrastructure	Construction in Progress		
Cost, beginning of year	\$	2,666,993	\$ 2,753,744	\$ 26,661,386	\$	5,237,273	\$ 2,227,208	\$ 11,576,392	\$ 1,578,244	\$ 52,701,240
Additions		-	-	16,500		1,814,905	353,738	-	345,773	2,530,916
Disposals		-	-	-		(55,000)	(52,706)	-	(14,879)	(122,585)
Capitalized construction		-	· <u>-</u>	1,563,365		_	 	-	(1,563,365)	_
Cost, end of year	_	2,666,993	2,753,744	28,241,251		6,997,178	2,528,240	11,576,392	345,773	55,109,571
Accumulated amortization, beginning of year		-	741,417	12,943,832		4,353,731	1,243,539	8,639,683	-	27,922,202
Amortization		-	74,087	834,665		280,953	270,827	196,675	-	1,657,207
Disposals		<u>-</u>	-			(55,000)	(52,706)		_	(107,706)
Accumulated amortization, end of year		-	815,504	13,778,497		4,579,684	1,461,660	8,836,358		29,471,703
Net carrying amount, end of year	\$	2,666,993	\$ 1,938,240	\$ 14,462,754	\$	2,417,494	\$ 1,066,580	\$ 2,740,034	\$ 345,773	\$ 25,637,868

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$345,773 (2019 - \$1,578,244).

The First Nation holds various works of art and historical treasures. These items are not recognized as tangible capital assets in the financial statements because a reasonable estimate of the future benefits association with such property cannot be made.

Garden River First Nation Schedule 2 - Consolidated Schedule of Segment Disclosure

### For the year ended March 31, 2021

		Social and Family Services	La &	ninistration nds Trusts Economic velopment	ı	Education	•	erations and tenance	De	Housing evelopment		ledical and ther Health Services	Ente	erprises		Other	Co	nsolidated Total
Revenue Indigenous Services Canada	\$	1.857.106	ŧ	1.257.601	¢	8.570.684	¢ 1	.443.049	¢	425,737	¢	1,335,919	¢	395,280	•	95,515	\$	15,380,891
Canada	Ψ	1,057,100	Ψ	112,200	Ψ.	0,570,004	Ψ '	,445,045	Ψ	444,622	Ψ	1,474,201	Ψ	333,200	Ψ	124,772	•	2,155,795
Ontario		1,180,237		189,927		-		196,902		-		545,097		100.000		617,307		2,829,470
Other aboriginal organizations		2,010,949		8,000		-		-		-		519,333		-		392,392		2,930,674
Trust income		· · ·		•		•		-		-		-		-		295,144		295,144
OFNLP		-		-		-		-		-		-		,488,152		-		1,488,152
Interest and other revenue		(2,066)	)	805,583		42,717		122,518		236,558		1,016,227		178,470		167,746		2,567,753
User fees, rental income, sales and fund raising		127,405				-		187,047		890,187		-		,913,377		69,574		9,187,590
Transfer between segments				50,000		<u> </u>		561,916				-		(812,457)		200,541		
		5,173,631		2,423,311		8,613,401	2	,511,432		1,997,104		4,890,777	9	,262,822	1	,962,991		36,835,469
Due from (to) Indigenous Services Canada		(5,673)	)	-		(2,097)		•		•		-		-		-		(7,770)
Due from (to) other funders								-		-		(77,509)		(72,763)		(57,916)		(208,188)
		5,167,958		2,423,311		8,611,304	2	,511,432		1,997,104		4,813,268	9	,190,059	1	,905,075		36,619,511
Expenses																		
Salaries, wages and benefits		2,000,865		1,625,920		1,331,705	1	,096,498		266,283		2,847,853	2	,391,041		725,291		12,285,456
Materials and supplies		369,525		338,527		81,143		167,952		84,603		572,106		993,074		254,786		2,861,716
Contracted services		1,203,912		939,353		457,876		494,842		703,893		1,052,282	1	,260,197		202,775		6,315,130
Rents and financial expenses		38,821		16,360		95,803		205,086		119,483		11,160	_	197,970		109,539		794,222
External transfers and other		1,123,674				6,370,741						-	2	,699,182		66,336		10,259,933
Amortization		49,710		10,593		11,407		469,816		532,580		124,786		657,142		34,874		1,890,908
Transfers between segments		173,203		(730,034)		78,020		28,780		76,618		168,57 <u>6</u>		142,820		62,017		
		4,959,710		2,200,719		8,426,695	2	,462,974		1,783,460		4,776,763	8	,341,426	1	,455,618		34,407,365
Net surplus (deficit)	\$	208,248	\$	222,592	\$	184,609	\$	48,458	\$	213,644	\$	36,505	\$	848,633	\$	449,457	\$	2,212,146

Garden River First Nation Schedule 2 - Consolidated Schedule of Segment Disclosure (continued)

### For the year ended March 31, 2020

	Social a Fan Servi	nd L ily	Iministration Lands Trusts & Economic Development	Education	Operations and Maintenance	Housing Development	Medical and Other Health Services	Enterprises	Other	Consolidated Total
Revenue Indigenous Services Canada Canada Ontario Other aboriginal organizations Trust income OFNLP Interest and other revenue User fees, rental income, sales and fund raising	\$ 188, 1,137, 960, 2,059,	723 101 - - 221	5 1,441,488 5 9,120,306 9,982,796 22,950 - 202,062	\$ 8,903,900 - - - - - 55,620 116,632	\$ 922,123 190,521 - - 113,319 284,873	\$ 256,191 532,960 - - - 89,929 799,018	\$ 791,183 1,723,759 476,307 343,917 - - 1,019,294	\$ - \$ 235,325 - 1,516,297 485,015 14,480,476	24,520 88,759 681,172 385,658 283,770 - 227,338 129,153	\$ 12,528,163 12,603,470 12,526,844 2,811,926 283,770 1,516,297 2,206,798 15,929,564
Transfers between segments  Due from (to) Indigenous Services Canada Due from (to) other funders	4,480,	-	50,000 20,819,602	9,076,152 (53,863)	527,600 2,038,436	1,678,098	4,354,460 - -	(1,035,300) 15,681,813	457,700 2,278,070 (16,471)	60,406,832 (53,863) (16,471)
	4,480,	201	20,819,602	9,022,289	2,038,436	1,678,098	4,354,460	15,681,813	2,261,599	60,336,498
Expenses Salaries, wages and benefits Materials and supplies Contracted services Rents and financial expenses External transfers and other Amortization Transfers between segments	1,762, 223, 850, 54, 1,305, 49, 234,	346 974 716 919 361 387	1,588,107 222,483 2,485,841 21,772 9,126,503 195,595 (935,698)	1,310,053 73,231 775,712 91,188 6,610,027 19,469 91,383	967,805 239,640 725,712 193,390 - 425,401 37,151	268,377 85,738 669,930 105,608 514,660 70,927	2,563,038 206,460 1,239,254 22,440 - 116,484 197,828	2,798,735 1,305,216 1,675,125 385,838 8,196,979 493,346 233,602	974,310 377,277 301,472 37,923 84,111 28,668 68,451	12,233,250 2,733,391 8,724,020 912,875 25,323,539 1,842,984 (1,969) 51,768,090
Excess (deficiency) of revenue over expenses		327) \$	··		\$ (550,663)	\$ (37,142)	\$ 8,956	\$ 592,972	389,387	\$ 8,568,408